



COALITION FOR HUMAN RIGHTS IN DEVELOPMENT

Kraijenhoffstraat 137 A, 1018RG Amsterdam, The Netherlands

sisternetworks@rightsindevelopment.org

www.rightsindevelopment.org

Stichting Sister Networks (RSIN 868299236) Strategic Plan 2026 to 2030 (Approved: January 2026)

1. MISSION	1
2. VISION	2
3. GOAL	2
4. VALUES	2
5. ACTIVITIES	2
a. WHO	3
b. WHAT	3
c. HOW	3
6. EVALUATION	4
7. FINANCES	4
a. INCOME/ SOURCES OF FUNDS	4
b. FINANCIAL MANAGEMENT & PAYMENTS	5
8. GOVERNANCE	5

1. MISSION

Stichting Sister Networks (also known as the “Coalition for Human Rights in Development”) is a global coalition of social movements, civil society organizations and grassroots groups working together to ensure that development is community-led and that it respects, protects and fulfills human rights.

We do so by making sure that communities have the information, power and resources to determine their own development paths and priorities and to hold development finance institutions, governments and other actors accountable for their impacts on people, peoples and the planet.

2. VISION

Our vision is that local communities – especially Indigenous Peoples, women, workers, human rights defenders, people with disabilities, children, youth, elderly and groups facing marginalisation – live peaceful, prosperous and dignified lives by safely determining and leading their development paths and priorities.

3. GOAL

We are working towards an exponential increase of local communities and human rights defenders who collaborate with allies and build collective power to:

1. Lead and shape development activities on their territories;
2. Resist, hold accountable and seek remedy from any projects and economic actors that cause them harm; and
3. Push for transformational change to make community-led development a norm of global economic governance.

4. VALUES

We commit to practice within our coalition the values and change that we are calling for outside in the world.

1. Love & safety: We create safe spaces for mutual care, love, protection and solidarity, based on feminist and intersectional justice principles;
2. Community-led: We center the voices and priorities of local communities – with Indigenous Peoples and women at the forefront;
3. Member-led: Members co-create and implement strategy, and co-facilitate collective decision-making processes.

5. ACTIVITIES

1. Connect: Link local communities and Indigenous Peoples with information, skills, tools, resources and allies for peer learning, capacity-building, solidarity, and collective action.
2. Protect: Facilitate safety, protection and advocacy support for those facing threats.
3. Mobilize: Co-create strategies with local communities, Indigenous Peoples and allies at national, regional, cross-regional and global levels to increase transparency, accountability and participation by public development banks.

4. Visibilize: Amplify the stories and perspectives of local communities and Indigenous Peoples, showcase their solutions, and expose the impacts of harmful development activities.

a. WHO

Our key advocacy target is public development banks, because of their central role in shaping the wider development finance ecosystem (they mobilize a large amount of resources, they act as norm-setters, and as public institutions they have a duty to be accountable to the people).

We will target public development banks through inside and outside strategies, including:

- advocacy with bank management, board members and shareholder countries;
- mobilization, narratives and campaigns;
- legal and intergovernmental accountability strategies; and
- challenging banks in inter-governmental spaces that shape their behaviour.

Recognizing the complexities of the wider development landscape, we also support:

- National members who lead in national-level advocacy; and
- Community partners who challenge transnational corporate actors that are violating their rights.

b. WHAT

We focus on four inter-connected themes, that represent key opportunities to push for broader and system-level change, and key challenges we need to address if we want to achieve our goal:

1. Community-led development: Advocate for an inclusive, participatory, post-growth development approach that starts from the needs and priorities of communities, and respects their right to say no.
2. Just energy and economic transformation: Mobilize cross-regionally for a community-led, inclusive, feminist, truly “just” energy transition rooted in equitable energy access and economic transformation;
3. Reprisals and civic space: Accompany communities and defenders, so they can safely and meaningfully engage with development banks to address reprisals, and push banks to: prevent, address and remedy reprisals, and to use their power and influence to address civic space restrictions.
4. Conflict and militarization: Collaborate with groups and networks working on conflict and militarization by contributing our collective expertise in community-led and member-led collaborations at the intersection of development finance and human rights.

c. HOW

We deepen coordination among members and partners of our coalition by:

- strategically using our collective voice and visibilizing our work;

- co-developing narratives, mutually amplifying messages, and exchanging information with each other;
- promoting greater participation of Indigenous Peoples in our work and decision-making structures;
- strengthening governance structures;
- facilitating opportunities for mutual accountability, collective learning and adapting our work to emerging trends; and
- exploring new fundraising sustainability strategies and mobilizing joint resources.

6. EVALUATION

Evaluation and learning is central to the work of Stichting Sister Networks. Because our work is diverse and decentralised, with several different programs, projects and regions, monitoring, evaluation and learning occurs at many different levels. As a result, specific evaluation methodologies will be determined on a case by case basis for different programs, projects and regions.

Generally, we will use qualitative and quantitative metrics, drawing on both subjective and objective assessment methodologies for evaluations. Input from coalition members, partners and other “beneficiaries” – as well as in some cases the targets of our advocacy – through surveys, interviews and facilitated focus group discussions will be central to our evaluations, grounding insights in their experiences. We may also hire external consultants for longer term programmatic or organizational evaluations.

7. FINANCES

a. INCOME/ SOURCES OF FUNDS

Stichting Sister Networks was registered in July 2025 and we have not received any grants in 2025. We opened a new bank account for Stichting Sister Networks in December 2025. The board of a German funder has approved a grant of EUR 100,000 for a grant period of two years, while a U.S. funder has approved a grant of about EUR 630,000 for a grant period of three years, subject to an “equivalency determination” for Stichting Sister Networks, that establishes that Stichting Sister Networks is equivalent to a U.S. charity under U.S. laws.

Additional donations of EUR 550,000 from U.S. donors will be held as an endowment or reserve fund for Stichting Sister Networks. It is intended as an endowment to be held by Stichting Sister Networks, such that Stichting Sister Networks can use the capital of the funds to advance our objectives when times are difficult, with the option to use and access the income on a regular basis.

We will be continuing to fundraise from philanthropic foundations and other charitable funds from the U.S. and European Union. The Stichting will not solicit significant funds from the public.

b. FINANCIAL MANAGEMENT & PAYMENTS

We will disburse funds to individuals and organisations across the world, but primarily in the Global South, to implement our activities. All finances and payments will be managed in accordance with applicable laws and regulations, and in accordance with internal financial policies.

Funds held will be invested in bank deposits and other solid investments with minimal risk.

We will publish annual financial reports on our website online.

We will also submit financial reports to our funders as per grant agreements.

Members of the Board of Stichting Sister Networks are not remunerated for their activities as board members.

8. GOVERNANCE

Stichting Sister Networks is overseen by a Board of Directors consisting of three members:

Role on board	Name	Residence	Other affiliations
Chair	Ms. Amy Ekdawi	United States of America	Executive Director of Arab Watch Coalition
Treasurer	Ms. Petra Kjell Wright	United Kingdom	Advocacy Director at Recourse
Secretary	Ms. Anne de Jonghe	Netherlands	Senior Policy Advisor at BothEnds

Board members do not receive any remuneration for the performance of their duties, other than reimbursement for reasonable costs actually incurred.

For more information please contact: halthamir@rightsinddevelopment.org